Kenneth Spenser www.kennethspenser.com

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Executive Leadership

Strategic planning; Team-building; Product development and commercialization; Market-driven innovation; New market identification; New market development; Corporate governance; Corporate turnarounds; Organizational restructuring; P&L oversight; Start-up strategy; Fortune 250 management; Frankel Fund Advisor

Expertise

Accomplished executive with extensive experience in strategic planning, marketing, finance, manufacturing, business development and service environments with full P&L responsibility.

My technical knowledge, financial acumen, communication skills and the ability to see interrelationships among disciplines have enabled me to solve many complex business problems rapidly -- with practical, sustainable solutions. I have amassed a track record of identifying and leveraging business opportunities for both venture-backed start-ups and Fortune 250 global companies.

Professional Experience:

Ann Arbor, MI 2008 – present President, Better Rehab, LLC Lead start-up health services firm that provides comprehensive, multidisciplinary online support for the aging population, including athletes and those undergoing joint replacement surgery.

Key accomplishments:

- Raised \$300,000 in start-up capital
- Developed strategy and lean operating plan
- Built effective, enthusiastic, multi-disciplinary team of physicians, physiatrists, physical therapists, athletic and personal trainers, writers and marketing professionals
- Led development and sale of the company's first product to Johnson & Johnson
- Generated \$1.5M in operating revenue

Director, Interphase Corporation, Inc. (Nasdag:INPH) Dallas, TX 2002 - present Director and Member of Audit Committee and Compensation Committee. Chairman of Nominating and Governance Committee for this publicly traded company (Nasdag:INPH) serving the telecommunications industry. Responsible to the shareholders, customers, and employees for strategy, oversight, diversification, SEC compliance, and implementation of growth-based plans.

Key accomplishments:

- Identified and developed new markets for company's expertise, leading to three new products and a new service that returned the company to profitability
- Turnaround led to company stock being recognized for the largest percentage increase on NASDAQ in the first quarter of 2011
- As a member of company's Audit Committee, implemented requirements of Sarbanes-Oxley. including Section 404 reporting

Founder, President and CEO, Entivity, Inc.

Founded Entivity, Inc., creator of Think & Do software. Entivity grew to be the leading supplier of software-based control solutions in the United States. Customers included Dell Computer, GM, Chrysler, Intel, Sara Lee, American Axle, Johnson Controls and Lockheed Martin, among other companies.

Ann Arbor, MI

Key accomplishments:

- Raised \$10M in venture funding
- Developed novel distribution plan utilizing both direct and web-based solutions
- Acquired leading competitor and consolidated customer base
- Entivity earned "Product of the Year" awards from the leading journal in the field, Control Engineering, four years in a row
- Successfully sold Entivity to Phoenix Contact GmbH in 2004

General Manager, Autodesk, Inc.

1993 - 1996 San Raphael, CA

Formed and led new Mechanical Division for Autodesk, the sixth largest software company in the world and maker of AutoCAD. Set strategy and implemented 3D capabilities for the AutoCAD customer base.

Key accomplishments:

- Successfully introduced complex non-uniform rational b-spline (NURBS) based surfacing product worldwide
- Oversaw development of Autodesk's first 3D solid modeling product that today is the top selling solid modeler in the world

President and CEO, Micro Engineering Solutions

Recruited to this struggling venture-backed firm to turn around negative cash flow. Defined strategies and led implementation of innovative packaging solutions for automotive suppliers using complex surface design and machining tools.

Key accomplishments:

- Doubled gross profit margin within two quarters
- Successfully negotiated and led the sale of company to Autodesk for 5X revenues

Vice President and Plant Manager, Texas Instruments, Inc.

Johnson City, TN 1980 – 1991

Led 1600-employee division providing industrial controls and custom manufacturing to global customer base. First employed as a design engineer; promoted to project manager, engineering manager, director of engineering, director of sales and marketing and then vice president and plant manager.

Key accomplishments:

- Johnson City plant was named the Electronic Factory of the Year by Industry Week in 1989
- Negotiated the sale of division to Siemens and assisted in management transition

1997 - 2004

1991 - 1993 Novi, MI

Captain, U. S. Navy

Washington, DC 1970 – 1993

Naval aviator with experience in S-3 carrier-based, high-performance aircraft

- Designated Aeronautical Engineering Duty Officer after several operational tours and earlypromoted to Lieutenant Commander (LCDR)
- Assigned as S3A/B Program Director at Naval Air Development Center (NADC), directly supporting software and weapon systems development for the NAVAIR Program Manager
- Served as executive officer of Naval Air Systems Command Crisis Action Team Unit
- Left active duty and remained in Reserves, retiring in 1993 with the rank of Captain
- Vietnam and Desert Storm veteran

Education

Catholic University, Washington, D.C. Master of Science (M.S.) degree in Electrical Engineering (Acoustics). GPA: 3.7

U.S. Naval Academy, Annapolis, MD Bachelor of Science (B.S.) degree in Physics and Applied Mathematics. GPA: 3.43

Honors, Awards and Patents

Project organization and dissemination system for machine programming and control systems (Patent # US 20030041051, US 6839600)

Fulbright Scholar

Distinguished USNA Graduate (Top 10% of Graduating Class)

Outstanding Leadership Award USNA

One of 11 Midshipmen to receive Immediate Graduate Education Program Scholarship

Additional Credentials

Certified Personal Trainer (CPT) holding certifications from Cooper Institute and National Academy of Sports Medicine (NASM). Developed several unique programs and protocols for busy, time-starved executives.

Keyword Summary

President, CEO, Director, Public Company, Venture Capital, Global, Start-Up, Health Services, Product Development, Product Commercialization, New Market Identification, European Markets, Asian Markets, Training, Team Building, Strategic Planning, Innovation, Audit Committee, SEC, Sarbanes-Oxley, Interim CEO, Corporate Turnarounds, Section 404, Fortune 250